



O1 BRAND INTRODUCTION

CULTURAL INSIGHTS
HIGHLIGHT & MARKET
COMPARISON

BRAND'S STRENGTHS,

VULNERABILITIES &

OPPORTUNITIES ASSESSMENT

04 BRAND LAUNCH STRATEGY REFERENCES & TASK ALLOCATION

06 APPENDICES



OI BRAND INTRODUCTION

BRAND INTRODUCTION

BOO COMPANY

- Founded in 2009, BOO is a **youth-oriented streetwear** brand with 40 stores nationwide & 3 brands: BOO, BOOLAAB & BOOZILLA.
- Vision: to become Vietnam's leading streetwear brand & globalize.

THE BOO BRAND

- BOO differentiates itself on **cultural-inspired** & **sustainable** products.
- Rebranded in 2019, BOO aims to strengthen its position as a cultural brand while harmonizing with modern trends.

(Trung 2020; BOO n.d.)

THE 6 HIGHEST POTENTIAL COUNTRIES





O2

CULTURAL INSIGHT
HIGHLIGHT &
MARKET COMPARISON

2.1 CULTURAL INSIGHT HIGHLIGHT - JAPAN



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

 The government's efforts to attract more trading partners with beneficial policies (e.g., low tariff barrier) (Diep 2022).

- Long geographical distances & long transportation times that is worsened by recent fuel spikes (Jackman 2021).
- More economical spending.

SOCIAL-CULTURAL ENVIRONMENT

- Youths are more individualistic but partially collective, thus looking for brands that are both unique & loved by the public.
- Japanese's widespread advocacy of sustainability (Kersey n.d.).

- An aging population (Statistics Bureau of Japan 2022).
- Need valid reason-to-purchase due to more economical spending.
- Prefer domestic products (Kerney n.d.).

POLITICAL-LEGAL ENVIRONMENT

• Extensive policies in protecting the environment (Kanagawa et al. n.d.).

- High tax fees.
- Recent conflicts in Ukraine & the pandemic led to rising prices & lower purchasing power globally (Deloitte 2022).

2.2 CULTURAL INSIGHT HIGHLIGHT - INDIA



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

- The world's **fastest economic growth** rate in 2021.
- The long coastline for the import & export convenience (Trading Economics 2019).

• Infrastructure limitations due to inadequacies in the investment fund allocation (Tyagi 2022).

SOCIAL-CULTURAL ENVIRONMENT

- Has a young population (Subrahmanyam 2019).
- The world's **2nd largest population** (Statista 2014).
- Diverse in culture & tradition, with great influence from Western countries (Statista 2014).

 Complexity in religious institutions leads to social conflicts & strict clothing requirements (Maqbool & Zamir 2019).

POLITICAL-LEGAL ENVIRONMENT

- Free Trade Agreement with ASEAN & Vietnam (WTO Center 2016).
- Strategic partner of many developed countries (Dyson, Cassen & Visaria 2005).

- Bureaucracy in the management apparatus (Transparency International 2021).
- High corruption rate due to duplicate management (Transparency International 2021).

2.3 CULTURAL INSIGHT HIGHLIGHT - SOUTH KOREA



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

- GDP & fashion industry are recovering postpandemic (OEC n.d.).
- Vietnam is Korea's **2nd biggest apparel** supplier (Hoon 2021).
- Demand for seasonal clothes due to diverse weather conditions (Britannica n.d.).
- Unstable fuel price drives inflation amid Russia-Ukraine war (Roh 2022).

SOCIAL-CULTURAL ENVIRONMENT

- High rate of urban population (Worldometer 2022).
- Eco-friendly materials are preferred in fashion (Song 2021).
- Individualistic youths prioritize self-expression & product performance (Park 2022).
- An ageing population (Worldometer 2022).
- Moderate level of English proficiency (58%) (Yerim 2020).

POLITICAL-LEGAL ENVIRONMENT

- The world's 5th easiest place to do business (Yoon 2021).
- Low level of bureaucracy & trade freedom.
- Vietnam-Korea FTA deduces 95% of tariff lines (Kumar 2016).
- Korea Standard Association policy requires certain levels of safety & quality for foreign apparel (International Trade Administration 2022).

2.4 CULTURAL INSIGHT HIGHLIGHT - THE PHILLIPINES



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

- Increasing GDP, CCI, & clothing expenditure post-pandemic (Gatpolintan 2022, The Global Economy 2021; Statista 2021).
- Young people have the highest income (Euromonitor International 2020).

- Interisland **transportation hardship** (UNDP 2022).
- Natural disasters damage inventory (FutureLearn 2021).
- Outdated & insufficient infrastructure (IMF 2020).
- 32% population are still offline (Kemp 2022).

SOCIAL-CULTURAL ENVIRONMENT

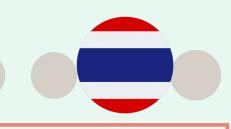
- Green-conscious Gen Z population (Wong 2021).
- High English proficiency (70%) (EF 2021).
- High foreign brand adoption regardless of high national & cultural pride (Rivas 2018; Croissant 2018; Katz 2017).
- Buying new clothes is discouraged due to the "Ukay-Ukay" culture - buying old clothes to protect the environment (Biana 2020).

POLITICAL-LEGAL ENVIRONMENT

- 0% apparel importing tariff for Vietnam with ASEAN Trade in Goods Agreement (ASEAN n.d.).
- Shifting towards sustainable fashion (Wong 2021).
- High IP protection (ITA 2021; Attorney 2016).

 Among the highest corporate tax worldwide at 25% (Bray 2021; ORBIS 2021).

2.5 CULTURAL INSIGHT HIGHLIGHT - THAILAND



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

- Close proximity to reduce shipping costs (Invest in ASEAN 2022).
- Tropical climate for **basic & convenient style** linen fabric (Bangkokrecorder 2018).
- Digital **infrastructure robust development** (Oxford Business Group n.d.).

- Intense competition with strong local brands (Mordor Intelligence 2022).
- The economy has **yet to recover fully** (The World Bank 2022).

SOCIAL-CULTURAL ENVIRONMENT

 Open to foreign cultures, thus welcoming international brands (Sangvanich & Chuppunnarat n.d.).

- An ageing population (World Population 2022)
- Culture is being neglected (Sangvanich & Chuppunnarat n.d.)

POLITICAL-LEGAL ENVIRONMENT

- The world's **21st place for business ease** (Trading Economy 2021).
- Eliminate intra-ASEAN import duties on 99.65% of tariff lines (Invest in ASEAN 2022).
- Frequent protests due to democratic changes (Vietnam Briefing 2021).

2.6 CULTURAL INSIGHT HIGHLIGHT - SINGAPORE



OPPORTUNITIES

PROBLEMS

ECONOMIC-GEOGRAPHIC ENVIRONMENT

- Close proximity for low-cost shipment (M&P n.d.)
- Similar climate to Vietnam for consistent clothing design (World Data.info 2021).
- Strong disposable income & clothing demands post-Covid (Euromonitor International 2022).
- The world's best infrastructure in 2021 (CMS 2022).

 Apparel sales are yet to recover fully from pre-Covid (Euromonitor International 2022).

SOCIAL-CULTURAL ENVIRONMENT

- Multi-cultural with rich cultural sources (DOS 2022).
- Devoted to sustainable & cultural, demand "everyday multiculturalism" (Mathews 2022; SKM 2022).
- English is the main language (Sim 2016).
- Rising preferences for casual streetwear clothes, especially via e-commerce (Euromonitor International 2022).
- An ageing population (DOS 2022).
- "Saving face" in business (Katz 2017).
- Support local businesses more due to COVID-19 (Statista 2020).

POLITICAL-LEGAL ENVIRONMENT

- The world's **best** place to **start a business** (EDB 2022).
- Zero tariff lines thanks to CPTPP (MOIT n.d.).
- Advanced reputable IP protection framework (EDB 2022).

• IP works on a "first-come, first-serve" basis (IPOS 2021).

2.7 MARKET COMPARISON

Economic -Geographic **Environment**

- Singapore (8.5): Strategic location with similar climates enables consistent designs while high disposable income guarantees demand.
- Thailand (7.5): Despite close proximity & similar climates, Thailand's environment is slightly weaker due to strong local competition.



- Singapore (8): Strong support for sustainable & casual fashion aligns with BOO's values.
- The Philippines (7.5): The nation's young population with strong adoption of foreign & sustainable brands, though prefer secondhand clothing.



- Singapore (8.5): World's best place for businesses with no tariffs & strong IP protection.
- South Korea (7): World's 5th place for business ease with low tariffs, though strict quality checks are required with high standards.













	JAPAN	INDIA	SOUTH KOREA	THE PHILLIPINES	THAILAND	SINGAPORE
Economic – Geographic	5	6.5	5	5	7.5	8.5
Social – Cultural	6.5	5	6	7.5	5.5	8
Political - Legal	6	6.5	7.5	6.5	7	8.5
Total	17.5	18	18.5	19	20	25



03

BRAND'S STRENGTHS, VULNERABILITIES & OPPORTUNITIES ASSESSMENTS

3.1 BRAND STRENGTHS & VULNERABILITIES

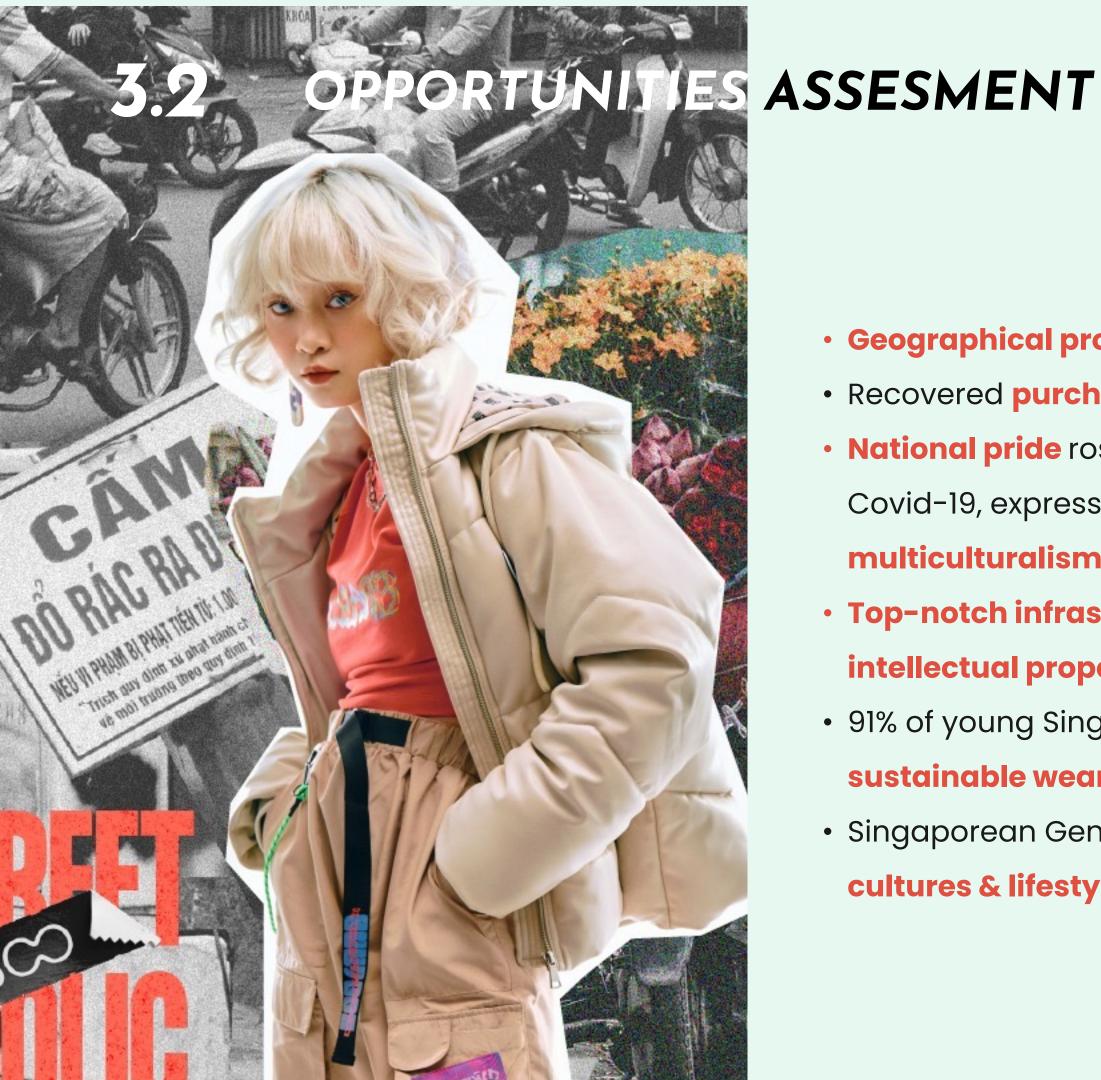
Strengths

- Good public image thanks to ethical business values (sustainability) & efforts in preserving the local cultures (BOO n.d.).
- Brand values & image are strongly aligned with those of the young generation – social contribution & cultural interests.
- Experienced in franchise management.



Vulnerabilitie

- Intense competition with domestic & international brands (Euromonitor International 2022).
- Lack of experience in new market penetration.
- Foreign brands are less preferred due to Singapore's strong collectivism in COVID-19 (Muller 2022).



- Geographical proximity with similar tropical climate to Vietnam.
- Recovered purchasing power with high disposable income.
- National pride rose with Singapore's success in overcoming Covid-19, expressed through high demand for "everyday" multiculturalism" (Lin 2021).
- Top-notch infrastructure, advantageous business policies & intellectual property to welcome foreign businesses.
- 91% of young Singaporeans are willing to pay more for sustainable wear (Cheng 2021).
- Singaporean Gen Z prefers fashion brands that embrace local cultures & lifestyles (Hui 2021).



O4
BRAND LAUN

BRAND LAUNCH STRATEGY

4.1 CUSTOMER PERSONA

Target segment: Gen Z Singaporeans 10-26 (PewResearchCenter 2020)

Personality & Beliefs

- Want to stand out while also accepted by society (Giselnan 2022).
- Proud & define herself with Singapore's various cultures multiculturalism (Ipsos 2020; Akasha 2021; Lifintsev et al. 2019).
- Open to changes & foreign brands (Sregantan 2017).
- Environmental-conscious & easily influenced by KOLs (Tan 2021; Statista 2022).

Consumption Patterns

- Shifting to shop online & dependent on mobile devices (Lodorfos et al. 2021).
- Expressive purchases prefer brands with **similar values**, especially **social impacts** (from words to actions) (Pollack n.d.).
- Seeks sustainable brands. Prefer casual & streetwear clothing styles (Wood 2022; Euromonitor International 2022).
- Attracted to sales promotions & discounts (Hirschmann 2021).

Reason-to-buy

- BOO's aligned value: strong social commitment with real actions (sustainability).
- BOO is **representative** of her unique & diverse identity.

Brand Barriers

- New to the market low awareness.
- Strong competition from renowned domestic & foreign brands.





JANE HUANG

Age: 20

Occupation: college student, part-time

worker

Social class: middle

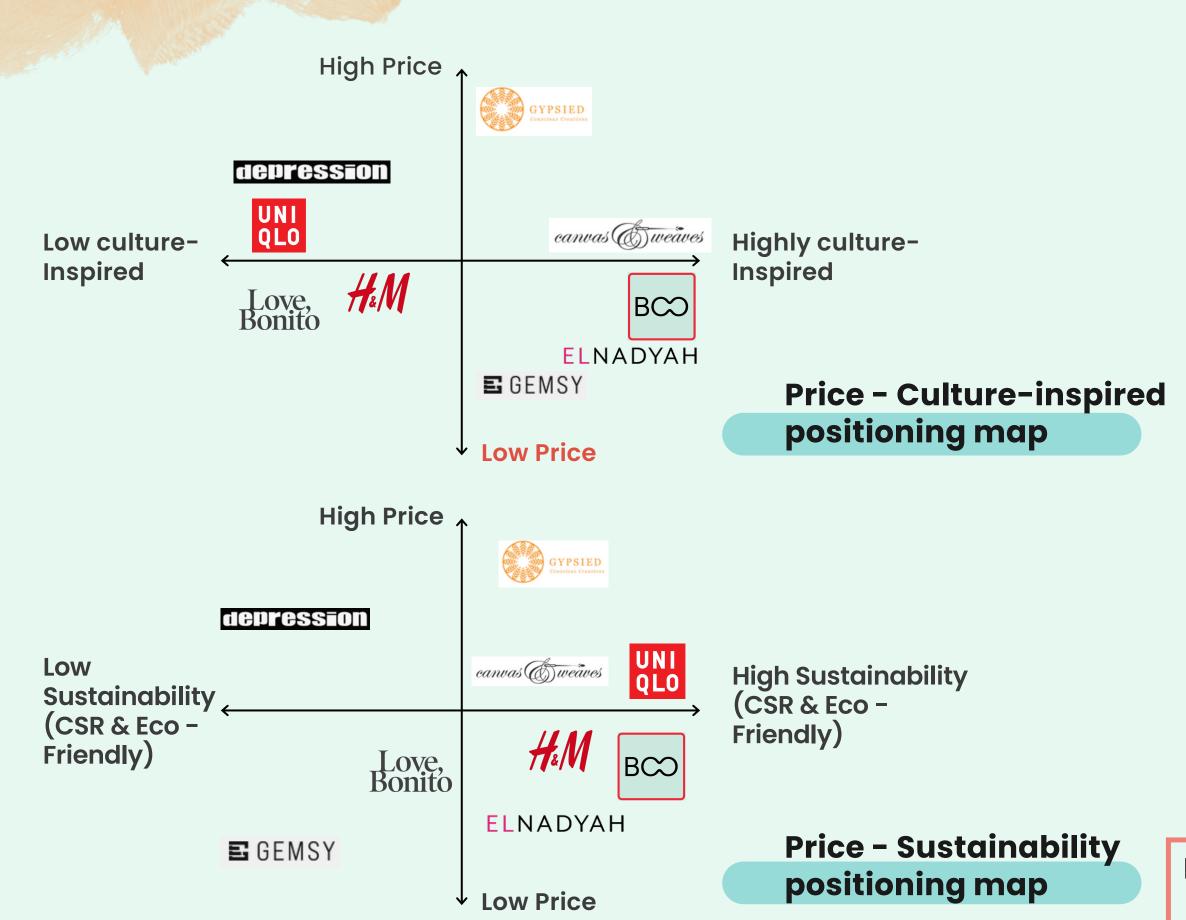
Location: urban Singapore

Lifestyle: active, digital & self-expressive

Active channels: Facebook, Instagram, TikTok

4.2 BRAND POSITIONING





*Measured by the number of collections/activities that include cultural, eco-friendly & sustainable attributes



More for More	More for The Same	More for Less
		The Same for Less
		Less for much Less

BOO offers products at the **same price** but with **higher** cultural **values** & social commitment.

4.3 BUSINESS OBJECTIVES



Lauching location: Singapore

Population: ~5.9 million, ~12% are Gen Z (~725,000).

Density: among the world's highest - 8,358 km (people/km^2) & 100% urban density (Worldometer 2022).



High urban density allows BOO to benefit from high customer base & demands.



First store at Bugis Junction



- Located in the Central Business, Civic &
 Cultural District (CapitaLand 2022).
- Close to Bugis metro station (MRT).
- Popular for affordable goods & vibrant lifestyle among young shoppers.

Strategic location & easy accessibility enable BOO to gain significant awareness from young shoppers, especially those interested in cultural values.



	Short-term (6 months) (Year 1)	Middle-term (next 6 months)(Year 1)	Long-term (next 12-24 months) (Year 2&3)	Total after 3 years
Phase	Reach & Act	Act & Convert	Convert & Engage	Engage
Market share	+ 0.03%	+ 0.03%	+ 0.06%	0.12%
Awareness	+ 20%	+ 15%	+ 30%	65%
Physical store	+ 1	+ 0	+ 1	2

4.4 SHORT-TERM OBJECTIVES

BUSINESS OBJECTIVES

- Attain ~0.03% sales (~550,000USD) with the Singapore Mosaic Collection's release & existing items through e-commerce & physical sales in the first 6 months.
- Open I physical store in Bugis Junction within the first 6 months.

COMMUNICATION OBJECTIVES

- Introduce BOO's brand name, vision & mission into the Singapore market.
- Emphasize BOO's cultural & sustainable image by utilizing the diverse Singaporean society.
- Build emotional bonds between BOO & customers based on shared values for loyalty.

MARKETING OBJECTIVES

- Attain ~20% awareness (reach) through offline & online promotion within the first 6 months.
- Increase traffic to BOO's social media & website by ~15% with effective cross-channel tactics within the first 6 months.

CAMPAIGN OBJECTIVES

- Attain ~470.000USD (**~0.02%**) in sales with the Singapore Mosaic Collection through e-commerce & physical sales (~4% conversion rate) during the first 4 months.
- Attract & relate with Singaporeans through BOO's cultural & sustainable image. Encourage purchase & brand adoption.
- Acquire ~15% awareness among Singaporean youth through the campaign on online & offline channels.

MARKETING STRATEGY

Standardization & Adaptation Strategy

- Standardization: culture-inspired designs, sustainable acts (products, production & CSR).
- Adaptation: price, place, promotion & integration of Singapore's multiculturalism into its designs.

→ Utilize culture to balance standardization & adaptation.

4Ps Strategy



PRODUCT



PRICE

- Cultural-inspired & sustainable products (organic cotton & recycled package).
- Production is transparent & carefully checked for consistent quality.
- Smooth customer journey.
- Cultural & social commitment image.

- Value-based & cost-based pricing: more exp<mark>ensive due t</mark>o additional costs (location, transportation, etc.).
- **Discounts** to encourage trials.



- Purchasing channels:
 - o Online: BOO's website, e-commerce platform (Shopee, Lazada).
 - Offline: physical store (Bugis Junction).





PROMOTION

- Focus: BOO's cultural-inspired designs while sustainability will be focused via CSR.
- Active & synergic online & offline promotions:
 - Online: SEO, SEM, e-commerce, social media, email, display ads.
 - Offline: OOH displays, physical store, CSR activities.
- Utilize KOLs for enhanced awareness.

CONSUMER TRUTH

As a Singaporean youth, I strongly resonate & identify myself with the nation's multicultural society. In fact, I value "everyday multiculturalism" & want to express my "multicultural" self in everyday life (IPSOS 2020).

CATEGORY TRUTH

Brands targeting Singapore youths tend to focus on speed, modern aesthetics & sustainable values while forgetting about their demand for cultural expression (Yin 2017).

BRAND TRUTH

Aside from modern aesthetic & sustainability, BOO also seeks to fulfill the needs for cultural expression by placing the nation's cultural values at the heart of its designs (BOO n.d.).

As a young person, I want to express myself via fashion, especially my multicultural background as a Singaporean youth. However, fashion brands in Singapore generally focus on "modern", "lifestyle" & "sustainable" values while forgetting about the nation's "everyday multiculturalism" that I strongly resonate with. Therefore, I look for a fashion brand that can deliver these values and deeply embrace multiculturalism to satisfy my expression needs.

Big Idea

Many Cultures, One Identity

Key Message:

As a brand of the Singaporean youths, BOO wants to be the closest **representation** of their **identities** – their **manifesto for identity expression**: no matter which culture we are, we are **proud to be united as one on our beloved Singapore land**.

Hashtag:

#ManyCultures #OneSingapore #BOOSingapore

PHASE 0: PRE-LAUNCH

30/05 - 03/07/2022

Design Contest: A Touch of Singapore



Overview: Singaporean artists are encouraged to create designs representing their views on the Singapore identity.

Purpose:

- Collect local inspirations for BOO's Singapore collection.
- Generate awareness in the Singapore community.
- **Prize**: Cash + BOO's designer position offer.



PHASE 1: TRIGGER

04/07-31/07/2022

Photo Contest: What makes your Singapore Identity?

- **Overview:** Singaporeans will upload daily moments reflecting their Singapore identity on Facebook.
- Purpose: Attract Singaporean youths' attention & motivate interaction.
- **Prize**: Opening day's vouchers for all + Lucky draw gifts (limited collection designs, soap, earbuds, iPhone).

E-commerce Pre-Order:

Platform: Shopee & Lazada

Overview: Preorder to kick-start campaign with limited designs as gifts.



OOH

OOH displays at malls and transits:

- Trigger curiosity (3 weeks) (Phase 0 & 1).
- Introduce campaign & pre-order promotion (3 weeks) (Phase 1 & 2).

PHASE 2: ENGAGE

01/08-28/08/2022

BOO's Grand Opening

"The Singapore Mosaic" Release + Grand Opening (07/09 - before Singapore's National Day)

- The Singapore identity is a "mosaic" of cultures representing its multiracial society.
- → This collection **features local artists'** designs of **Singaporean trademarks**, which will be made up of different cultures' trademarks with the mosaic technique.

Purpose: attract Singaporean youths with BOO's cultural value that aligns with their identities.



Art exhibition: "Many Cultures, One Identity" (07/09 - 21/09)

• Display designs & photos from Phase 0 & 1's contest. The new collection design is also included.

Purpose:

- Promote BOO's products & cultural value.
- Encourage UGC & social buzz from youths (e.g., check-in photos).

Exclusive discount (07/09 - 21/09)

• Check in on social media with BOO's store to receive 20% off.

Purpose:

Raise awareness & generate sales via incentives.



PHASE 3: AMPLIFY

29/08-02/10/2022

CSR ACTIVITY: "BECAUSE WE ARE ONE"

Ethical Purchase:

Duration: 29/08 -14/09/2022

Overview: Donate 10% of every BOO purchase to

environmental, social & cultural preservation NGOs.

Garage Sale:

Duration: 18/09 - 02/10/2022 (18/09 - World Clean Up Day)

Overview:

- Exchange 3 old clothing items with BOO to receive a new shirt from the Singapore Mosaic Collection.
- Collected clothes will be donated to charity.



Purpose: Conduct social contributions to build positive brand image, gain awareness & sales.

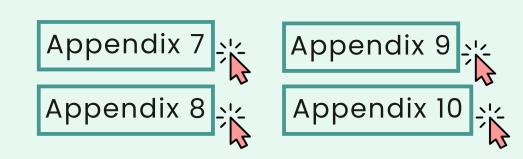
Message:

As a multicultural nation, Singapore is united by differences, which are what make up the Singapore identity & the Singaporeans' unique way of life. Though different, we empathize, love & share together.

For this, **BOO** will join hands with you to embrace & give back to this wonderful cultural union - because for all our differences, we are one.



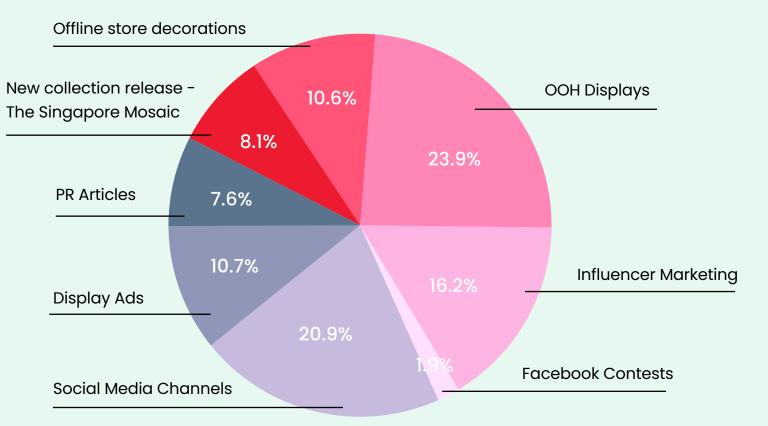
4.8 CAMPAIGN TIMELINE

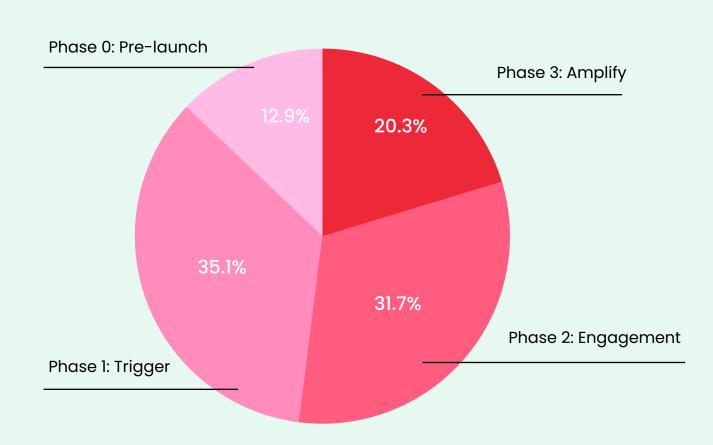


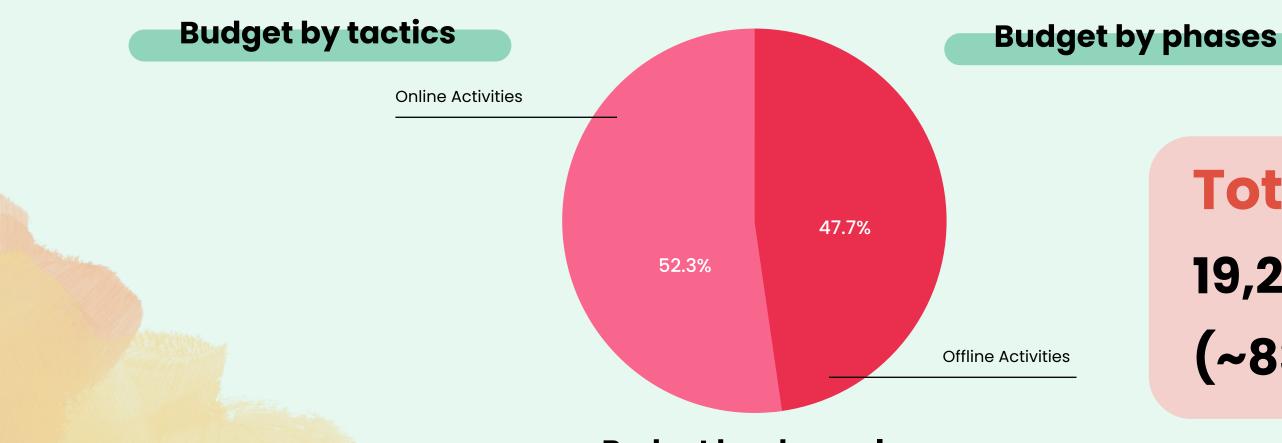
PHASE	PRE-LAUNCH 30/5 - 3/7		TRIGGER 4/7 - 31/7	ENGAGE 1/8 - 28/8	AMPLIFY 29/8 - 2/10	
BIG IDEA	MANY CULTURES, ONE IDENTITY					
OBJECTIVES	 Gain insights about the sign of the sign inspiration. Recruit native designation. 	/ for s.	 Raise awareness & trigger curiosity. Kick-start Grand Opening & collection release. 	 Attract customers to the Grand Opening. Continue spreading buzz, sales & awareness. 	 Strengthen BOO's cultural & sustainable values via CSR. Enhance interaction and deepen customer bonds. 	
SUPPORTING TACTICS	Contests		Grand Opening	CSR activities		
	Seedings		KO	L posts		
	OOH displays					
	Social Media posts & Advertising					
	Website banner & blog					
	PR Articles & Display Ads					

4.9 BUDGET









Total Budget:

19,256,630,400 VND (~837,244.80 USD)

4.10 KPIS & METRICS

CONTENT

CHANNEL

KPI

Appendix 12

OBJECTIVE

Reach 106,200

(~15%) audiences

REACH

- Contests

 announcement
- KOL and seeding posts
- BOO's Facebook/ Instagram/TikTok
- KOL's social media
- PR articles & display ads
- BOO's website

- FB ads reach: ~700 viewers/day
- Instagram ads reach: ~600 viewers/day
- TikTok ads reach: ~520 impressions/day
- CTR FB: 15% (Albright 2021)
- CTR Instagram: 6.7% (Flick 2022)
- CTR TikTok: 5% (Vaeth 2020)
- CTR Google Ads: 7% (Chaffey 2022)
- Website & blog view/visitors: ~230K views
- Positive social sentimental: 83% (Barba 2019)

to **attain 470K USD** in **18 weeks**

ACT

- Contests information
- KOL contest & preorder sharing posts
- BOO's e-commerce platforms (Shopee, Lazada)
- KOLs' channels

- Number of contests participant: ~3,500
- Instagram engagement rate: 8% (Gothivarekar 2021)
- TikTok engagement rate: 9% (Vaeth 2020)
- Facebook engagement rate: 13% (Aamplify n.d.)
- Number of store visitors: ~480 visitors/day
- E-commerce visitors: ~200K
- Interactions on KOLs' channels reach: ~130k

CONVERT

- Participant's designs & photos
- Exclusive discounts & vouchers
- BOO's collection
- Clothes trading

- Offline store
- PR articles
- E-commerce
- Participant's social media
- Offline sales conversion rate: 4.2% (Adoric 2022)
- Online sales conversion rate: 2.63% online (Bigcommerce n.d.)
- Number of participants trading clothes: ~50/day
- Pre-order conversion rate: 2%



05

REFERENCES & TASK ALLOCATION

- 440 industries (19 September 2021) Customer Segmentation in Sustainability Does Not Work and Here's Why, 440 industries website, accessed 8 May 2022. https://440industries.com/customer-segmentation-in-sustainability-does-not-work-and-heres-why/
- Aamplify (n.d.) Calculating your Facebook engagement rate are you performing well?, Aamplify website, accessed 18 May 2022. https://acumen.aamplify.partners/what-is-a-good-facebook-engagement-rate
- Adoric Team (16 May 2022) 'What is a Good Conversion Rate and How to Improve It', Adoric, accessed 18 May 2022. https://adoric.com/blog/what-is-a-good-conversion-rate-2020/?fbclid=IwAR0cd9cKHmU0NYIEwN9CHWpa80wXj69bxJzqTCpOe5ud3bTdaBI2Q4G2M7E
- Agarwal D (2018) 'JUVENILE DELINQUENCY IN INDIA- LATEST TRENDS AND ENTAILING AMENDMENTS IN JUVENILE JUSTICE ACT, PEOPLE:', International Journal of Social Sciences, 3(3): 1365–1383
- Ajhays (2015) Customs, *Etiquette and Manners in the Philippines*, Facts and Details, accessed 20 April 2022. https://factsanddetails.com/southeastasia/Philippines/sub5_6c/entry
- Albright (2022) What's the Average CTR for Facebook Ads, and How Do You Improve It?, Databox website, accessed 18 May 2022. https://databox.com/average-facebook-ctr
- Arizpe L, Stone MP, Major D & Stone P (2019) Population and Environment, 1st edition, L Arizpe, MP Stone, & DC Major (eds) Routledge, Taylorfrancis website, accessed
 18 April 2022. <a href="https://www.taylorfrancis.com/books/edit/10.4324/9780429302602/population-environment-lourdes-arizpe-priscilla-stone-david-major?refld=0c81664b-c1d7-40e1-866a-3fc201970110&context=ubx
- ASEAN (n.d.) ASEAN Trade in Goods Agreement, Invest in ASEAN website, accessed 21 April 2022. https://investasean.asean.org/index.php/page/view/asean-free-trade-in-goods-agreement.html
- Attorney P (2016) Copyright Law In The Philippines, Attorneys of the Philippines website, accessed 20 April 2022. https://attorney.org.ph/legal-news/216-copyright-law-in-the-philippines
- Bangkok Recorder (20 March 2018) 'Right Clothes for Bangkok's Weather, Bangkok Recorder, accessed 17 May 2022. https://www.bangkokrecorder.com/right-clothes-for-bangkoks-weather/
- Barba (10 July 2019) 'Sentiment Accuracy: Explaining the Baseline and How to Test It', Lexalytics, accessed 18 May 2022. https://www.lexalytics.com/lexablog/sentiment-accuracy-baseline-testing
- Bhattacharjee S (5 July 2018) 'Evolution of Fashion Industry in India', Stories, accessed 18 May 2022. https://www.iiad.edu.in/the-circle/evolution-fashion-industry-india/
- Biana H (2020) The Philippine Ukay-Ukay Culture as Sustainable Fashion, DLSU Business & Economics Review, 30(1):154-164.
- Bigcommerce (n.d.) What is a "Good" Ecommerce Conversion Rate?, Bigcommerce website, accessed 18 May 2022. https://www.bigcommerce.com/ecommerce-answers/what-is-a-good-ecommerce-conversion-rate/
- Boo (n.d.) About Boo, homepage, Boo website, Ha Noi, accessed 15 April 2022. https://boo.vn/page/ve-boo

- Bray S (2021) Corporate Tax Rates around the World, 2021, Tax Foundation website, accessed 20 April 2022. https://taxfoundation.org/corporate-tax-rates-by-country-2021/
- Britannica (n.d.) South Korea, Britannica website, accessed 15 April 2022. https://www.britannica.com/place/South-Korea#ref34953
- Britannica (n.d.) The Straits Times, Britannica website, accessed 16 May 2022. https://www.britannica.com/topic/The-Straits-Times
- Canvas and Weaves (n.d.) Homepage, Canvas and Weaves website, accessed 17 May 2022. https://www.canvasandweaves.com/
- Capital Land (n.d.) Mall Info, Capital Land website, accessed 17 May 2022. https://www.capitaland.com/sg/malls/bugisjunction/en/concierge/mall-info.html
- Chaffey (2022) Average CTRs display and search advertising 2022 compilation, Smart Insights website, accessed 18 May 2022. https://www.smartinsights.com/internet-advertising/internet-advertising-analytics/display-advertising-clickthrough-rates/
- Chastney R (27 August 2020) Discover the fastest-growing industries in the Philippines, FutureLearn website, accessed 20 April 2022. https://www.futurelearn.com/info/blog/fastest-growing-industries-in-australia
- Cheng J, Ye J, Xi L and Xiao W (2014) 'Research on the Cultural Product Design Based on Consumer Cognition', International Conference on Human-Computer Interaction, 13-18. Springer, Cham.
- CMS (2022) CMS Infrastructure Index 2021: Accelerating transformation, CMS website, accessed 16 April 2022, CMS database.

 https://cms.law/en/media/international/images/publications/exclusive-images/infrastructure-index-2021/cms-infrastructure-index-2021-accelerating-transformation?v=2
- Commercial Guru (n.d.) Bugis Junction, Commercial Guru, accessed 15 May 2022. https://www.commercialguru.com.sg/listing/23912962/for-rent-bugis-junction
- Croissant A (2018) Democratization, National Identity, and Foreign Policy in Southeast Asia, The Asan Forum, accessed 20 April 2022.
 https://theasanforum.org/democratization-national-identity-and-%20foreign-policy-in-southeast-asia/
- Deloitte (2022) Japan Headed for uneven recovery in the first half, Deloitte website, accessed 8 April 2022, https://www2.deloitte.com/us/en/insights/economy/asia-pacific/japan-economic-outlook.html
- Depression (n.d.) Homepage, Depression website, accessed 17 May 2022. https://depression.com.sg/
- Diep C (2022) Retail sales value of the apparel industry in Japan from 2011 to 2020, Statista website, accessed 10 April 2022. https://www.statista.com/statistics/947598/japan-apparel-industry-market-size/
- DOS (2022) Population Dashboard, DOS website, Singapore, accessed 16 April 2022, SingStat database. https://www.singstat.gov.sg/find-data/search-by-theme/population/population-and-population-structure/visualising-data/population-dashboard
- Dyson T, Cassen R and Visaria L (2005) Twenty-First Century India: Population, Economy, Human Development, and the Environment, Oxford University Press website, accessed 18 April 2022. https://ideas.repec.org/b/oxp/obooks/9780199283828.html
- EDB (2022) Business-friendly environment, EDB website, Singapore, accessed 17 April 2022, EDB database. https://www.edb.gov.sg/en/why-singapore/business-friendly-environment.html

- Invest in ASEAN (2022) Thailand, Invest in ASEAN website, accessed 17 May 2022. http://investasean.asean.org/index.php/page/view/asean-member-states/view/709/newsid/862/thailand.html
- IPOS (2021) homepage, Intellectual Property Office of Singapore, Singapore, accessed 17 April 2022. https://www.ipos.gov.sg/home
- ITA (2021) Philippines Country Commercial Guide, ITA website, accessed 20 April 2022. https://www.trade.gov/country-commercial-guides/philippines-protecting-intellectual-property
- ITA (International Trade Administration) (2022) OFFICE OF TEXTILES AND APPAREL, ITA website, accessed 16 April 2022. https://www.trade.gov/textile-and-apparel-market-report-south-korea
- ITC (International Trade Centre) (2020) List of supplying markets for the product imported by Philippines in 2020: Product: 52 Cotton [dataset], International Trade Centre website, accessed 20 April 2022.
- https://www.trademap.org/Country_SelProductCountry.aspx?nvpm=1%7c704%7c%7c%7c%7c%7c70TAL%7c%7c%7c2%7c1%7c2%7c1%7c%7c2%7c1%7c%7c2%7c1%7c%7c%7c
- ITC (International Trade Centre) (2020) List of supplying markets for the product imported by Philippines in 2020: Product: 62 Articles of apparel and clothing accessories, not knitted or crocheted [dataset], International Trade Centre website, accessed 20 April 2022. https://www.trademap.org/Country_SelProductCountry.aspx
- Jackman J (1 April 2021) Air Freight vs Sea Freight, *MoveHub*, accessed 16 April 2022. https://www.movehub.com/advice/air-freight-vs-sea-freight/#:~:text=Air%20freight%20is%2012%2D16,extra%20bang%20for%20your%20buck
- Jacobson H (2000) Indian Society and Ways of Living, Asia Society website, accessed 18 April 2022. https://asiasociety.org/education/indian-society-and-ways-living
- Kanagawa H, Nakayama Y, Sakai N, Soma Y and Kane S (n.d.) Environmental law and practice in Japan: overview, Thomson Reuters PRACTICAL LAWS website, accessed 11 April 2022. https://uk.practicallaw.thomsonreuters.com/6-502-8920?transitionType=Default&contextData=(sc.Default)&firstPage=true#co_anchor_a360746
- Katz L (2017) Negotiating International Business Singapore, Leadership Crossroads website, accessed 16 April 2022.
 http://www.leadershipcrossroads.com/mat/cou/Singapore.pdf
- Katz L(2017) Negotiating International Business Philippines, 2017 edition, CreateSpace, accessed 20 April 2022. http://www.leadershipcrossroads.com/mat/cou/Philippines.pdf
- Kemp S (2022) Digital 2022: The Philippines, Data Reportal website, accessed 20 April 2022. https://datareportal.com/reports/digital-2022-philippines%3E
- Kersey J (n.d.) Branding in Japan How to Impress Your New Audience, *Humble Bunny*, accessed 8 April 2022. https://www.humblebunny.com/japan-environmental-sustainability-efforts-go-green/
- Kumar N, Raghunathan K, Arrieta A, Jilani A, Chakrabarti S, Menon P and Quisumbing AR (2019) 'Social networks, mobility, and political participation: The potential for women's self-help groups to improve access and use of public entitlement schemes in India', World Development, 114(0305-750X): 28-41.
- Kumar SG (27 January 2016) Vietnam: The Vietnam-Korea Free Trade Agreement: What Are The Challenges And Opportunities For Businesses In Vietnam?, Mondaq, accessed 16 April 2022. https://www.mondaq.com/international-trade-investment/461688/the-vietnam-korea-free-trade-agreement-what-are-the-challenges-and-opportunities-for-businesses-in-vietnam
- Statista (2020) Share of people who have purchased an item or product because it was endorsed by an influencer in Singapore as of October 2020, by age group, Statista website, accessed 19 May 2022. https://www.statista.com/statistics/1202330/singapore-influencer-impact-on-buyer-behavior-by-age-group-2020/
- Statista (2020) Consumers' perception towards sales promotions in Singapore as of June 2020, Statista website, accessed 19 May 2022. https://www.statista.com/statistics/1208382/singapore-perception-towards-sales-promotions

- Lin C (2021) Singaporeans most proud of healthcare system, cleanliness; low scores for press freedom, treatment of migrant workers: Study, CNA website, accessed 17 May 2022. https://www.channelnewsasia.com/singapore/singaporeans-most-proud-healthcare-saf-covid-press-freedom-migrant-workers-2196711
- Lifintsev D, Fleşeriu C and Wellbrock W (2019) 'A study of the attitude of Generation Z to cross-cultural interaction in business', Information & Media, 86: 41-55.
- Lodorfos GN, Trosterud TA and Whitworth C (2006) 'E-Consumers' Attitude and Behaviour in the Online Commodities Market', Innovative Marketing, 2(3).
- Love Bonito (n.d.) Homepage, Love Bonito website, accessed 17 May 2022. https://www.lovebonito.com/sg/
- M&P (n.d.) SHIPPING FROM SINGAPORE TO VIETNAM, M&P website, accessed 16 April 2022. https://www.mp.com.sg/shipping-from-singapore-to-vietnam/#toggle-id-3
- Mair J (2010) 'Social Entrepreneurship: Taking Stock and Looking Ahead', Handbook of Research on Social Entrepreneurship.
- Manley B (n.d.) 'How Much Do Facebook Ads (Really) Cost in Singapore?', Brew Interactive, accessed 13 May 2022. https://brewinteractive.com/facebook-ads-cost-singapore/#:~:text=How%20Much%20Do%20Facebook%20Ads%20Cost%20in%20Singapore%3F,average%20%240.48%20SGD%20per%20click
- Maqbool S and Zamir MN (2019) 'Corporate Social Responsibility Reporting in India: A Study of SENSEX Companies', Management and Labour Studies, 44(2): 209–223.
- Mathews M (2022) INTRODUCTION: ETHNIC DIVERSITY, IDENTITY AND EVERYDAY MULTICULTURALISM IN SINGAPORE, World Scientific, accessed 16 April 2022. https://www.worldscientific.com/doi/pdf/10.1142/9789813234741_0001
- Media Corp (n.d.) OOH Media Rate Book, Media Corp, accessed 12 May 2022. https://www.mediacorp.sg/blob/9084648/5aea392e84a521aae68aed283157e0fe/ooh-media-rate-book--april-2021--data.pdf
- Mintz B (2016) Daily Update: July 28, 2021, spglobal website, accessed 18 April 2022. https://www.spglobal.com/en/research-insights/articles/daily-update-july-28-2021
- MOIT (n.d.) CPTPP: Viet Nam's commitments in some key areas, MOIT website, Vietnam, accessed 17 April 2022, MOIT database.
 <a href="http://cptpp.moit.gov.vn/data/e0593b3b-82bf-4956-9721-88e51bd099e6/userfiles/files/2_%20CPTPP%20Viet%20Nam%E2%80%99s%20commitments%20in%20some%20key%20areas%20-%20EN%20.pdf
 88e51bd099e6/userfiles/files/2_%20CPTPP%20Viet%20Nam%E2%80%99s%20commitments%20in%20some%20key%20areas%20-%20EN%20.pdf
- Mordor Intelligence (2022), THAILAND TEXTILE MARKET GROWTH, TRENDS, COVID-19 IMPACT, AND FORECASTS (2022 2027), Mordor Intelligence website, accessed 21 April 2022. https://www.mordorintelligence.com/industry-reports/thailand-textile-market
- Muller J (2022) Consumers' general perception towards local brands in Singapore in 2020, Statista website, accessed 17 May 2022. https://www.statista.com/statistics/1208367/singapore-perception-towards-local-brands
- Napoleon Cats (n.d.) Facebook users in Singapore, Napoleon Cats website, accessed 15 May 2022. https://napoleoncat.com/stats/facebook-users-in-singapore/2021/02/#:~:text=There%20were%204%20531%20000,group%20(1%20530%20000)
- Ng C (16 September 2021) Insight: The complete guide to social media statistics in Singapore, adobo magazine website, accessed 8 May 2022, https://www.adobomagazine.com/insight/insight-the-complete-guide-to-social-media-statistics-in-singapore/
- Nguyen M (2019) Bò sữa by BOO thương hiệu thời trang Việt Nam đi đầu trong hoạt động bảo vệ môi trường, Kenh14 website, accessed 15 April 2022.
 https://kenh14.vn/bo-sua-by-boo-thuong-hieu-thoi-trang-viet-nam-di-dau-trong-hoat-dong-bao-ve-moi-truong-20190718012848022.chn

- Novatise (12 February 2022) Cost of Marketing Internet in Singapore 2022, Novatise website, accessed 15 May 2022. https://www.novatise.com/cost-of-internet-marketing-in-singapore/
- OECD Consumption Tax Trends (2020) Consumption Tax Trends* Korea, OECD Consumption Tax Trends website, accessed 16 April 2022. https://www.oecd.org/tax/consumption/consumption-tax-trends-korea.pdf
- ORBIS (2021) The Philippines lowers corporate taxes to boost competitiveness, ORBIS website, accessed 20 April 2022. https://orbis-alliance.com/philippines/the-philippines-lowers-corporate-taxes-to-boost-competitiveness
- Oxford Business Group (n.d.) *Digital infrastructure in Thailand is improving*, Oxford Business Group, Thailand, accessed 21 April 2022. https://oxfordbusinessgroup.com/overview/going-digital-take-period-resulting-improved-infrastructure
- Pollack J (n.d.) Consumers increasingly expect brands to speak on social issues, especially younger consumers, MNI Targeted Media website, accessed 17 May 2022. https://www.mni.com/blog/research/gen-z-consumers-expect-brands-to-speak-on-social-issues-now/
- Rao-Nicholson R, Khan Z and Marinova S (2018) 'Balancing social and political strategies in emerging markets: Evidence from India', Business Ethics: A European Review, 28(1): 56-70
- Reuters (2022) Philippines relaxes rules to woo foreign investment, Reuters website, accessed 20 April 2022. https://www.reuters.com/markets/rates-bonds/philippines-relaxes-rules-woo-foreign-investment-2022-03-04/
- Rivas R (2018) Filipinos still prefer global brands over local study, Rappler website, accessed 20 April 2022. https://www.rappler.com/business/203559-filipinos-preferglobal-%20over-local-brands/
- Roh J (2022) S.Korea Feb inflation accelerates to near decade high amid Ukraine crisis, Reuter website, accessed 16 April 2022. https://www.reuters.com/markets/commodities/skorea-feb-inflation-accelerates-near-decade-high-stoking-rate-hike-bets-2022-03-04/
- Samuel P (2021) Political Considerations When Choosing Your China+1 Alternative: Thailand and Vietnam, Vietnam briefing website, accessed 21 April 2022.
 https://www.vietnam-briefing.com/news/political-considerations-when-choosing-your-chinal-alternative-thailand-vietnam.html/
- Sangvanich KW and Chuppunnarat Y (2018) 'Influences of culture from outside ASEAN: Values, lifestyle, and arts study in Thailand and Laos', Journal of Urban Culture Research, 17: 90-102, doi: 10.14456/jucr.2018.12.
- SBR (2012) 70% of Singaporeans are shopaholics, SBR website, accessed 8 May 2022. https://sbr.com.sg/retail/news/70-singaporeans-are-shopaholics.
- Sim C (2016) Bilingual policy, Lee Kong Chian Reference Library, Singapore Infopedia website, accessed 16 April 2022, NLB database. https://eresources.nlb.gov.sg/infopedia/articles/SIP_2016-09-01_093402.html
- SimilarWeb (n.d.) Buro247.sg, SimilarWeb website, accessed 17 May 2022. https://www.similarweb.com/website/buro247.sg/#demographics
- SimilarWeb (n.d.) Femalemag.com.sg, SimilarWeb website, accessed 17 May 2022. https://www.similarweb.com/website/femalemag.com.sg/#overview
- SimilarWeb (n.d.) Mens-folio.com, SimilarWeb website, accessed 17 May 2022. https://www.similarweb.com/website/mens-folio.com/#overview
- SimilarWeb (n.d.) Straitstimes.com, SimilarWeb website, accessed 17 May 2022. https://www.similarweb.com/website/straitstimes.com/#traffic
- SimilarWeb (n.d.) Weekender.com.sg, SimilarWeb website, accessed 17 May 2022. https://www.similarweb.com/website/weekender.com.sg/#overview

- SKM (2022) homepage, Singapore Kindness Movement website, Singapore, accessed 16 April 2022. https://www.kindness.sg/
- Song SH (16 March 2021) Eco-friendly materials become popular in fashion, *The Korea Herald*, accessed 16 April 2022. http://www.koreaherald.com/view.php?ud=20210316000526
- SPH (Singapore Press Holding) (n.d.) Media Rate Book, SPH, accessed 12 May 2022. https://corporate.sph.com.sg/system/misc/ratebook/2019/SPH-Newspaper-Ratebook-230CT2019.pdf
- Sregantan N (2017) Singapore consumers show growing preference for global brands over local: Nielsen, The Business Times website, accessed 17 May 2022. https://www.businesstimes.com.sg/government-economy/singapore-consumers-show-growing-preference-for-global-brands-over-local-nielsen
- Start IO (2021) TikTok Users in Singapore, Start IO website, accessed 16 May 2022. https://www.start.io/audience/tiktok-users-in-singapore
- Statista (2014) India total population 2014-2024 | Statistic, Statista website, accessed 18 April 2022. https://www.statista.com/statistics/263766/total-population-of-india/
- Statista (2020) Consumers' general perception towards local brands in Singapore in 2020, Statista website, accessed 16 April 2022. https://www.statista.com/statistics/1208367/singapore-perception-towards-local-brands/
- Statista (2020) Penetration rate of top social networks in Singapore as of the 3rd quarter of 2020, Statista website, accessed 16 May 2022. https://www.statista.com/statistics/284466/singapore-social-network-penetration/
- Statista (2020) Share of Instagram users in Singapore as of November 2020, by age and gender, Statista website, accessed 16 May 2022.
 https://www.statista.com/statistics/952815/instagram-users-singapore-age-gender/
- Statista (2021) Average monthly salary in the Philippines from 2016 to 2020, Statista website, accessed 20 April 2022. https://www.statista.com/statistics/1048636/philippines-monthly-average-salary/
- Statista (a) (2021) India value of textile exports by type 2019, Statista website, accessed 18 April 2022. https://www.statista.com/statistics/652868/export-value-of-textiles-by-type-india/
- Subrahmanyam S (2019) India Demographic trends, Encyclopedia Britannica website, accessed 18 April 2022. https://www.britannica.com/place/India/Demographic-trends
- Statistics Bureau of Japan (2022) Monthly Report, Statistics Bureau of Japan website, accessed 10 April 2022. https://www.stat.go.jp/english/data/jinsui/tsuki/index.html
- Studio Gympsie (n.d.) Homepage, Studio Gympsie website, accessed 17 May 2022. https://studiogypsied.com/
- Survey, Philippines Economic Indicators, The Global Economy website, accessed 20 April 2022. https://www.theglobaleconomy.com/Philippines/
- Teerarojanarat S and Tingsabadh K (2010) 'A Geographical Look at the Word Geography of Thailand' [conference presentation], Proceeding Conference of the Asian Conference on the Arts and Humanities, Japan, accessed 21 April 2022.
- https://www.researchgate.net/publication/339302098_A_Geographical_Look_at_the_Word_Geography_of_Thailand

REFERENCES

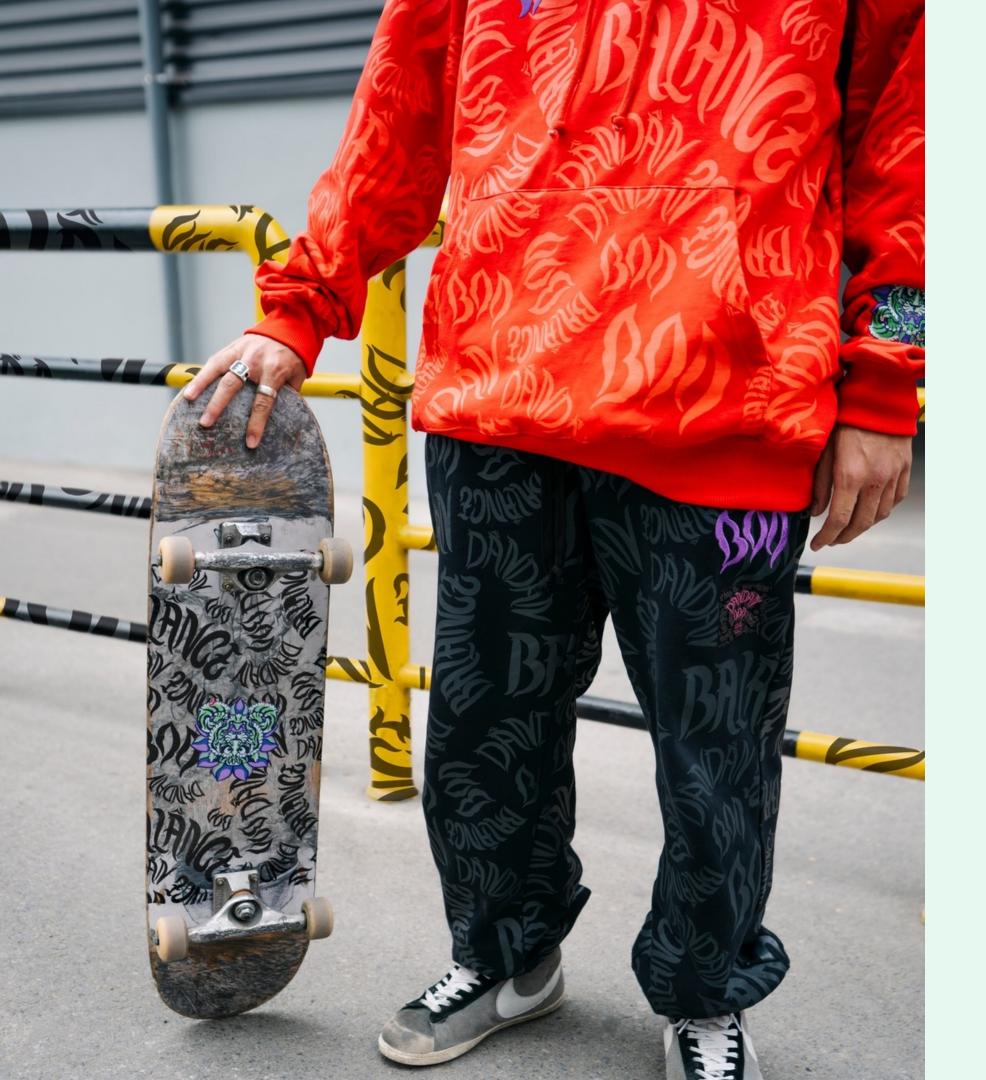
- Texere (2020) The Strengths of Singapore Shopping Malls, Texereadvisors website, accessed 18 May 2022. <a href="https://www.texereadvisors.com/texere-insider/news/the-strengths-of-singapore-shopping-malls-2/?fbclid=IwAR20WzSs0roOAfJEjoK8JBPZnz2-ucH49-yHpMQSASGUU43OCGVM59Jfjlw#:~:text=With%20over%20300%20shops%20and,design%20evokes%20images%20of%20waves
- The Global Economy (2022) Philippines: Consumer confidence
- The World Bank (2017) Population, total | Data, Worldbank wesite, accessed 18 April 2022. https://data.worldbank.org/indicator/SP.POP.TOTL?locations=IN
- The World Bank (2022) The World Bank In Thailand, The World Bank website, accessed 21 April 2022. https://www.worldbank.org/en/country/thailand/overview#1
- Thomson Reuters (2022) International Trade in Goods and Services in the Philippines: Overview, Thomson Reuters, accessed 20 April 2022. https://ca.practicallaw.thomsonreuters.com/w-017-9659?transitionType=Default&contextData=(sc.Default)&firstPage=true#co_anchor_a169002
- Trading Economics (2019) India GDP, Tradingeconomics website, accessed 16 April 2022. https://tradingeconomics.com/india/gdp
- Trading Economy (2021) Ease of Doing Business in Thailand, Trading Economy website, accessed 21 April 2022. https://tradingeconomics.com/thailand/ease-of-doing-business
- Transparency International (2021) India, Transparency website, accessed 17 April 2022. https://www.transparency.org/en/countries/india
- Trung T (26 June 2020) Founder và CEO BOO Đỗ Việt Anh: "Vượt qua được giai đoạn Covid này tôi thấy thứ gì không thể giết chết bạn sẽ khiến bạn trở nên mạnh mẽ hơn", CafeF website, accessed 15 April 2022. https://cafef.vn/founder-va-ceo-boo-do-viet-anh-vuot-qua-duoc-giai-doan-covid-nay-toi-thay-thu-gi-khong-the-giet-chet-ban-se-khien-ban-tro-nen-manh-me-hon-20200627185234669.chn
- Tyagi A (2022) Textiles & Apparel, investindia.gov website, accessed 18 April 2022. https://www.investindia.gov.in/sector/textiles-apparel
- Uniqlo (2017) See Why The Fashion Elite Loves UNIQLO, Uniqlo website, accessed 17 May 2022. https://www.uniqlo.com/us/en/news/topics/2017090701/
- Uniqlo (n.d.) Homepage, Uniqlo website, accessed 17 May 2022. https://www.uniqlo.com/sg/en/
- Vaeth (2020) Tapping into TikTok as a Branding Platform, Infinite website, accessed 18 May 2022. https://theinfiniteagency.com/insights/social/tapping-into-tiktok-as-a-branding-platform/#:~:text=TikTok%20has%20multiple%20types%20of,12%25%20CTR%20to%20site
- Value Champion (19 April 2021) How Much Do Influencers Earn In Singapore?, Value Champion website, accessed 15 May 2022. https://www.valuechampion.sg/how-much-do-influencers-earn-singapore
- We Are Social (9 February 2022), Digital 2022: Singapore, We Are Social website, accessed 8 May 2022. https://datareportal.com/reports/digital-2022-singapore.
- Wong C (2021) Fashion Sustainability Report 2021, ISSUU website, accessed 20 April 2022. https://issuu.com/fashionrevolution/docs/final___fashion_sustainabi
- Wood J (18 March 2022) Gen Z cares about sustainability more than anyone else and is starting to make others feel the same, World Economic Forum website, accessed 18 May 2022. https://www.weforum.org/agenda/2022/03/generation-z-sustainability-lifestyle-buying-decisions

REFERENCES

- World Data.info (n.d.) *Country comparison*, World Data.info website, accessed 16 April 2022. https://www.worlddata.info/country-comparison.php?country1=SGP&country2=VNM
- World Population (2022) Thailand population 2022, World Population Website, accessed 21 April 2022. https://worldpopulationreview.com/countries/thailand-population
- Worldometer (2022) South Korea Population, Worldometer, accessed 16 April 2022. https://www.worldometers.info/world-population/south-korea-population/
- Worldometer (n.d.) Singapore Population, Worldometer website, accessed 17 May 2022. <a href="https://www.worldometers.info/world-population/singapore-population-
- WTO (2010) TTWTO VCCI (Hiệp định khác) Hiệp định Thương mại và Hợp tác Kinh tế giữa Việt Nam và Ấn Độ, trungtamwto website, accessed 18 April 2022. https://trungtamwto.vn/chuyen-de/201-hiep-dinh-thuong-mai-va-hop-tac-kinh-te-giua-chinh-phu-cong-hoa-xa-hoi-chu-nghia-viet-nam-va-chinh-phu-an-do-
- WTO Center (2016) TTWTO VCCI (FTA) ASEAN India Free Trade Area, WTO Center website, accessed 18 April 2022. https://wtocenter.vn/chuyen-de/12786-asean---india-free-trade-area
- Yin CW (8 January 2017) 'The Death of Style: How Millennials and Singapore Approach Fashion', *Popspoken*, accessed 17 May 2022. https://popspoken.com/issues/2017/01/how-millennials-singapore-approach-fashion
- Yoon JS (2021) Most commonly used types of transportation in South Korea as of March 2020, Statista, accessed 16 April 2022. https://www.statista.com/statistics/1012470/south-korea-commonly-used-transportation/#:~:text=This%20statistic%20shows%20the%20result,about%2068.7%20percent%20of%20response
- YouGov (2021) Singaporeans' Media Consumption Habits, YouGov website, accessed 8 May 2022. <a href="https://commercial.yougov.com/rs/464-VHH-988/images/A4-MediaConsumptionHabits-ig-en-v2.pdf?mkt_tok=NDY0LVZISC05ODgAAAGEQfH6OO-ktwY5clky7N3SBC3oT_CNCWn5VJHaBaozt3MFK5BTKIZrBoyiZmqqScwlOCcmp1970vbe8ERFwbsqYM2kHo05iSFAMdrJMim8h2k
- Young C (2019) The Straits Times remains most-read title, with reach across platforms, media study finds, The Straits Times website, accessed 15 May 2022. https://www.straitstimes.com/singapore/the-straits-times-remains-most-read-title-with-reach-across-platforms-media-study-finds
- Yuan YJ (2021) 'Singapore is 4th most expensive construction market in Asia: Survey', The Straits Times, accessed 15 May 2022.
 https://www.straitstimes.com/business/economy/singapore-is-fourth-most-expensive-market-to-build-in-asia-due-to-skills-shortage
- Tan SA (30 December 2021) 'More younger consumers interested in sustainability: UOB study', The Straits Times, accessed 19 May 2022. https://www.straitstimes.com/business/more-younger-consumers-interested-in-sustainability-uob-study
- Statista (2020) Share of people who have purchased an item or product because it was endorsed by an influencer in Singapore as of October 2020, by age group, Statista website, accessed 19 May 2022. https://www.statista.com/statistics/1202330/singapore-influencer-impact-on-buyer-behavior-by-age-group-2020/

TASK ALLOCATION

TASK	IN CHARGE
Brand Introduction	На
Cultural Insights Hightlight	All members
Brand Strengths, Vulnerabilities & Opportunities	An
Customer Persona	Phuong
Brand Positioning & Marketing Strategy	Nhat
Business Objectives & KPIs	Phuong, N. Anh
Customer Insight & Big Idea	An, Chau
IMC Plan	An, Chau
Timeline & Budget	Ha, N. Anh
References & Appendices	Phuong, Ha, Anh, Nhat
Slide Design & Video Editting	An, Phuong



O6

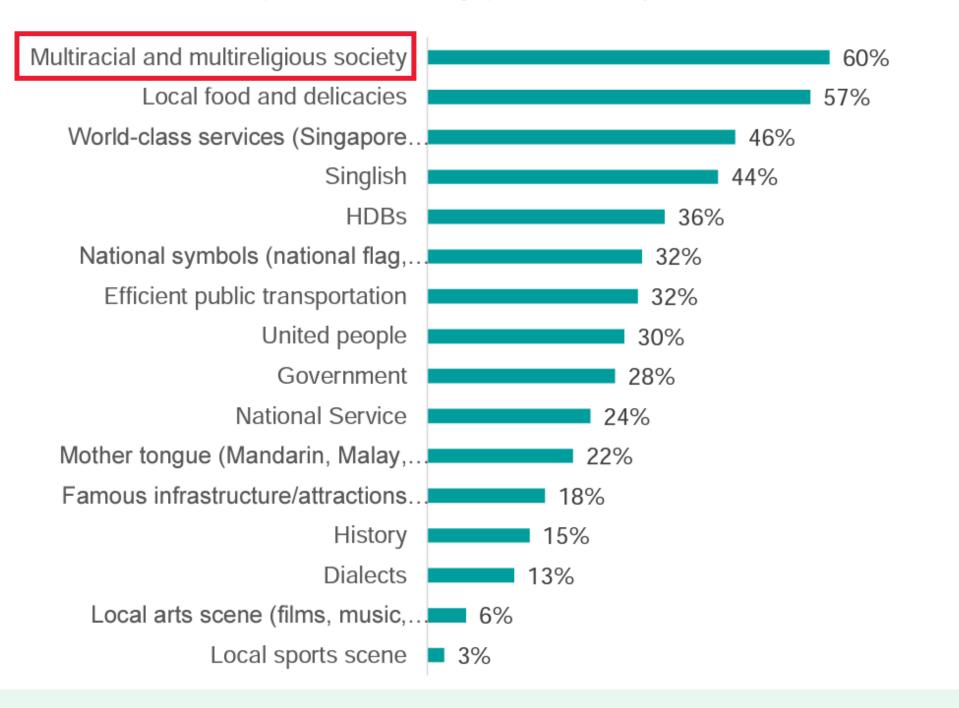
APPENDICES



APPENDIX 1. THE SINGAPOREAN IDENTITY

THE SINGAPOREAN IDENTITY

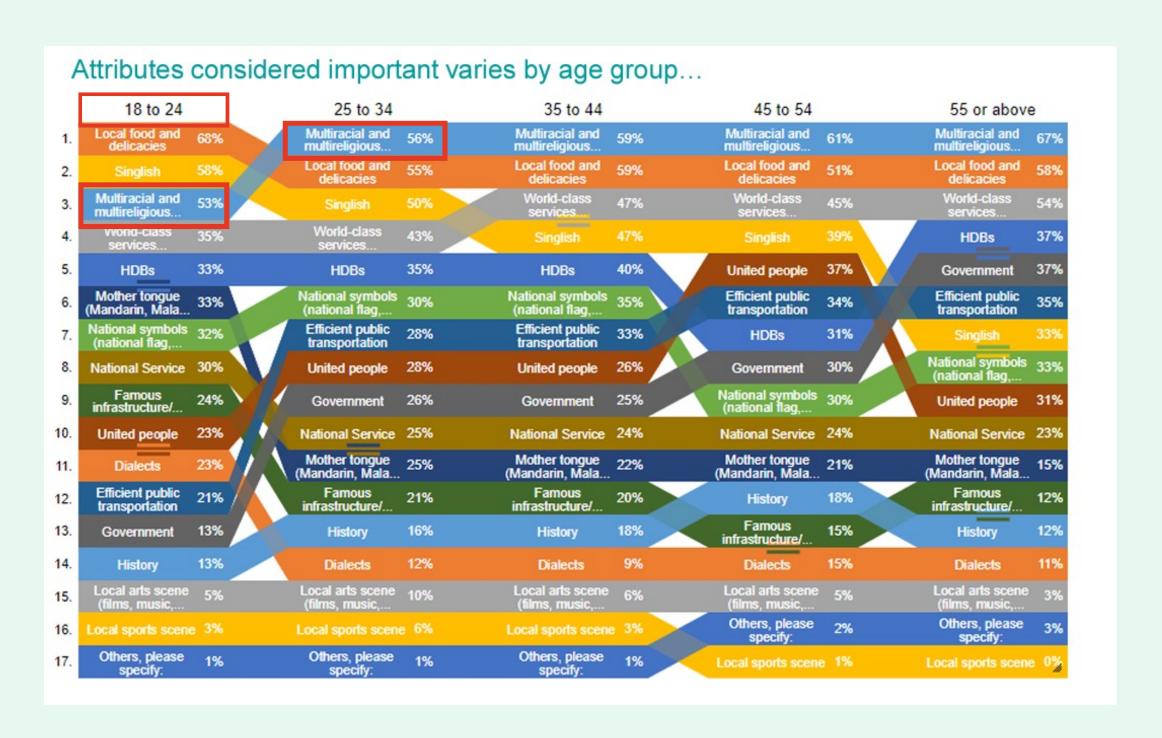
Attributes considered important to the Singaporean identity...



Appendix 1: The Singapore identity's meaning to Singaporeans (IPSOS 2020)



APPENDIX 2. THE SINGAPOREAN IDENTITY ACCORDING TO AGE GROUPS



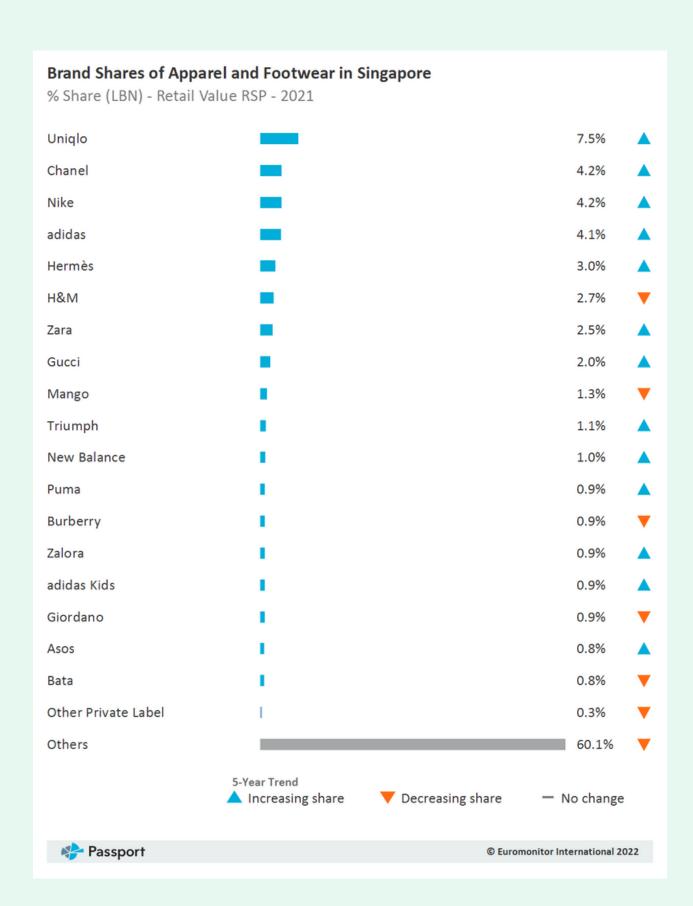
Appendix 2: Singapore identity attributes that Singaporeans considered important by age groups (IPSOS 2020)

APPENDIX 3. BOO & SINGAPOREAN FASHION BRANDS' COMPARISON

Brand	Description		Sustainability		Price (SGD)	
Brand	Description	Culture - inspired	CSR	Eco - Friendly	(Average)	
Воо	Wear young, live young. Maintain the streetstyle value while staying in tune with fashion trends. Offer cultural-inspired and sustainable clothes & accessories	100 % Collection	100%	100% Collection	50 SGD	
Canvas & Weaves	Bring heritage style to a global audience, curated with ahimsa philosophy and austerity.	100% Collection	60% Collection	NO	75 SGD	
Depression	Take inspiration from emotional fragilities and turns them into wearable art.	NO	NO	NO	95 SGD	
GEMSY	Focus on unique designs - "expect the unexpected"	60% Collection	NO	NO	30 SGD	
GYPSIED	Transform heritage textiles (batik and handwoven) into beautiful products for a conscious lifestyle	60% Collection	NO	80% Collection	130 SGD	
Love, Bonito	A modern fashion brand tailored to the Asian female community and empowering women	NO	YES	NO	45 SGD	
H&M	A fast fashion brand focusing on casual and modern clothing while also committing to global sustain	40% Collection	YES	40% Collection	60 SGD	
Uniqlo	Offer responsible casual clothing and commit to preserving the environment.	NO	YES	100% Collection	80 SGD	
Elnadyah	Pay homage to Indonesian heritage and committed to the environment	100 % Collection	NO	100% Collection	40 SGD	

Appendix 3: Comprehensive comparison of Singapore's youth fashion brands (data collected from brand sites)

APPENDIX 4. BRAND SHARES OF APPAREL INDUSTRY IN SINGAPORE & MARKET SHARE RATIONALES



Market share rationale:

- Other brands entering Singapore earlier have an average market share of ~0.2% (adidas 2002, Nike 1990, H&M 2011).
- → The general growth rate for fashion brands is relatively small. Considering BOO's lower global reputation & weaker financial performance, its market share growth is estimated to be lower at ~0.03%.

Appendix 4: Brand shares of Apparel & Footwear industry in Singapore (2021) indicates that brands tend to have small market share (Statista 2021)

APPENDIX 5. BUGIS JUNCTION RATIONALE





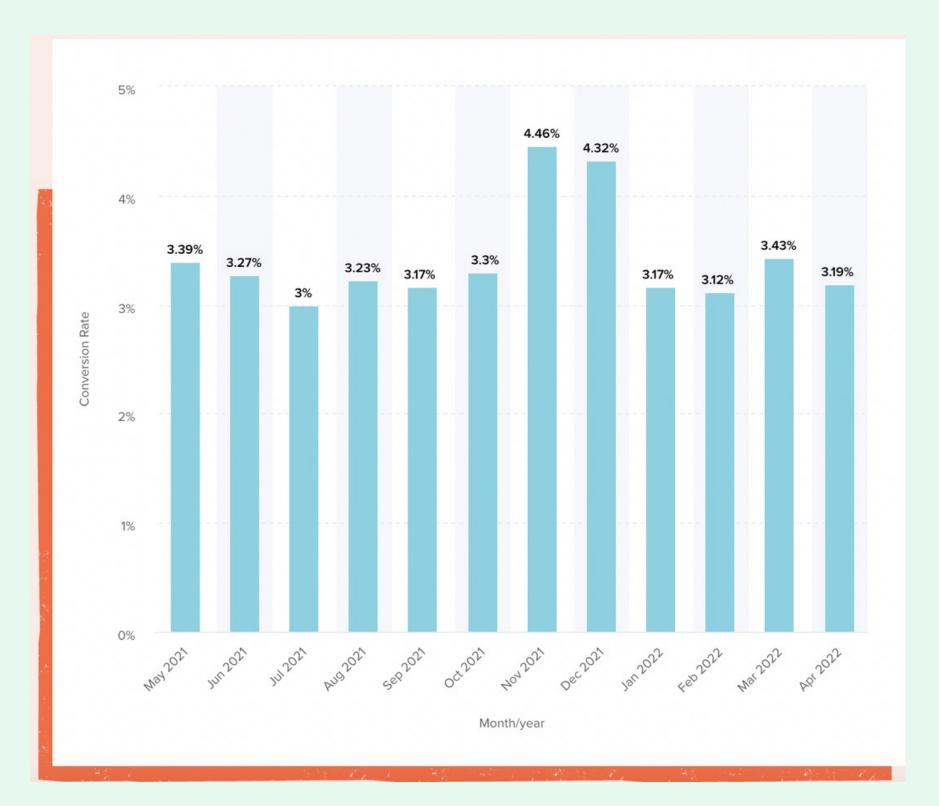


Reasons to choose:

- One of Singapore's top 10 Shopping Malls.
- Representative of Singapore's culture with the nation's signature architecture romance of old shophouses.
- Belongs to **Capital Mall** Singapore's largest shopping mall system.
- Frequently visited by Singaporean youths, especially during weekends.
- Average daily visit of 120k visitors (Texere 2020).

Appendix 5: Bugis Junction's pictures for reference (CapitaLand 2022)

APPENDIX 6. CONVERSION RATE BENCHMARKS & RATIONALES



Appendix 6: Apparel e-commerce's conversion rate (DynamicYield 2022)

Fashion industry conversion rate benchmark (e-commerce): ~4% (DynamicYield 2022)

→ BOO's conversion rate is expected to be approximate ~4%.

APPENDIX 7. KOL CHOICES

Fashion KOLs



- 林萱 *Shiuannn
- Tosh Rock
- Nicole Alexa Choo



林萱 *SHIUANNN

@1_shiuan_0: 338K Followers, 5.1% engagement rate with an average of 15K likes **Content focus: Fashion**



TOSH ROCK

@toshrock: 326K Followers, 1.8% engagement rate with an average of 7K likes

Content focus: Fashion, Music,

Lifestyle

(Hype Auditor n.d.)



NICOLE ALEXA CHOO

@nicole.choo: 160k Followers, 1.44% engagement rate with an

average of 2.3K likes

Content focus: Lifestyle, Fashion,

Entertainment (Hype Auditor n.d.)

Reason to choose:

- These influencers are well-known among the Gen Z group BOO's target audience.
- Most popular content such as Fashion & Lifestyle is highly relevant to BOO's USPs.
- Their characteristics are appealing to Gen Z Singaporeans dynamic, stylish, trendy.

APPENDIX 8. NEWS CHOICES

Weekender

• Total visits: 21.8k

• Audience age: 18-24, 25-34

• Focus content: fashion style, entertainment fashion, local news, etc (SimilarWeb n.d.).

THESTRAITSTIMES

- Most-read e-news in Singapore with 1.2 million readers, especially an increasing number of Gen Z-ers
- Audience age: **18-24**, 25-34
- Total visits: 23.8 million (SimilarWeb n.d.; Young 2019)

E-News sites: The Weekender, The Straits Times

Reasons to choose

- Target Audience: Singaporean Gen Z & Millenials.
- Focus Content: Local News, Lifestyle, Entertainment,
 Fashion, Business.
- Singaporean youths, especially Gen Z, prefer online publications for news updates.
- Are widely read & highly engaging with Singaporeans.

Widely read & trusted by Singaporeans Gen-Z-ers, thus enabling BOO to gain significant awareness & encourage purchases through featured articles.

APPENDIX 8. MAGAZINE CHOICES

Magazine: Men's Folio (e-magazine & hardcopy), Buro (magazine) & The Female (e-magazine)



- Singapore's **most-read fashion magazine** (90.4k monthly visits)
- Audience age: 18-24, 25-34
- Focus content: fashion, beauty, pop culture & creative scenes (SimilarWeb n.d.)

BURO

FOLIO

- Monthly visits: 16k
- Audience age: 18-24, 25-34
- Focus content: fashion, beauty, lifestyle & culture (SimilarWeb n.d.)
- Monthly visits: 62.1k
- Audience age: 18-24, 25-34
- Focus content: men's fashion & lifestyle (SimilarWeb n.d.)

Reasons to choose

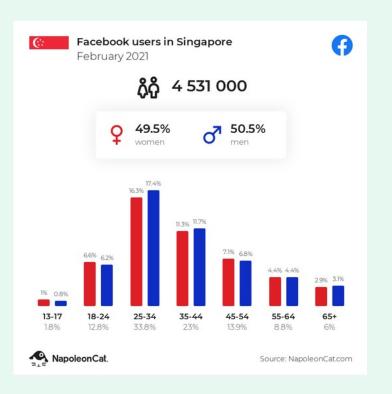
- Target audience: Gen Z
- Focus content: Fashion,
 Lifestyle & Entertainment.
- High engagement with BOO's target audiences.
- Constant updates on fashion brands & trends.

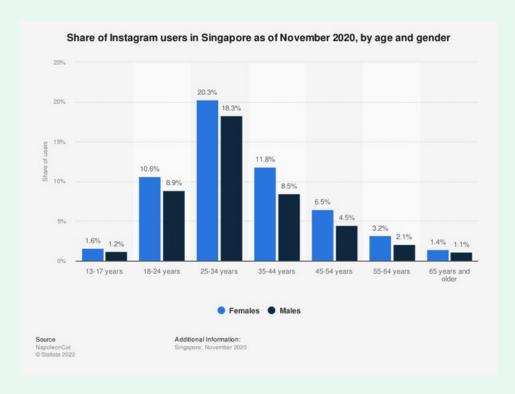
Highly relevant & enjoyed by Gen Z Singaporeans, especially those interested in fashion, lifestyle & cultures, which enables BOO to attract them with its cultural & sustainable designs.

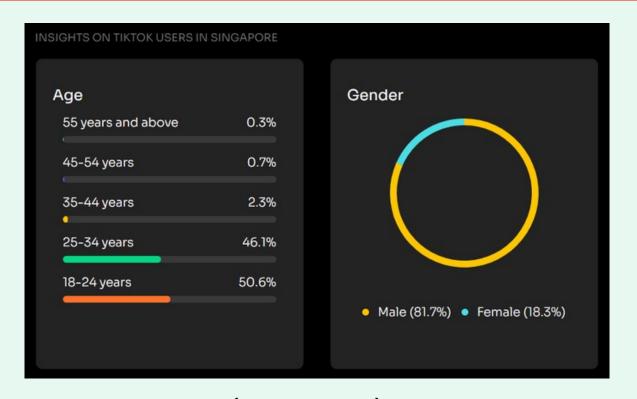
APPENDIX 9. SOCIAL MEDIA CHANNEL & AWARENESS RATIONALE

Singapore's digital infrastructure:

- 89.5% of the population & 89% of Internet users are active on social media (Statista 2021).
- 79.4% of Singapore's population is active on **Facebook** with **~48.3% belonging to the 13-34 age group** (Napoleon Cats n.d.).
- 66.3% of Singapore's population is active on Instagram with ~61% belonging to the 13-34 age group (Statista 2021).
- 44.3% of Singapore's population is active on TikTok with ~50% belonging to the 18-24 age group (Start IO 2021).
- → With the **majority of Gen Z-ers active** on these channels, BOO can **gain up to 15% of awareness** during the first 4 months with **intense** social media **promotion**.







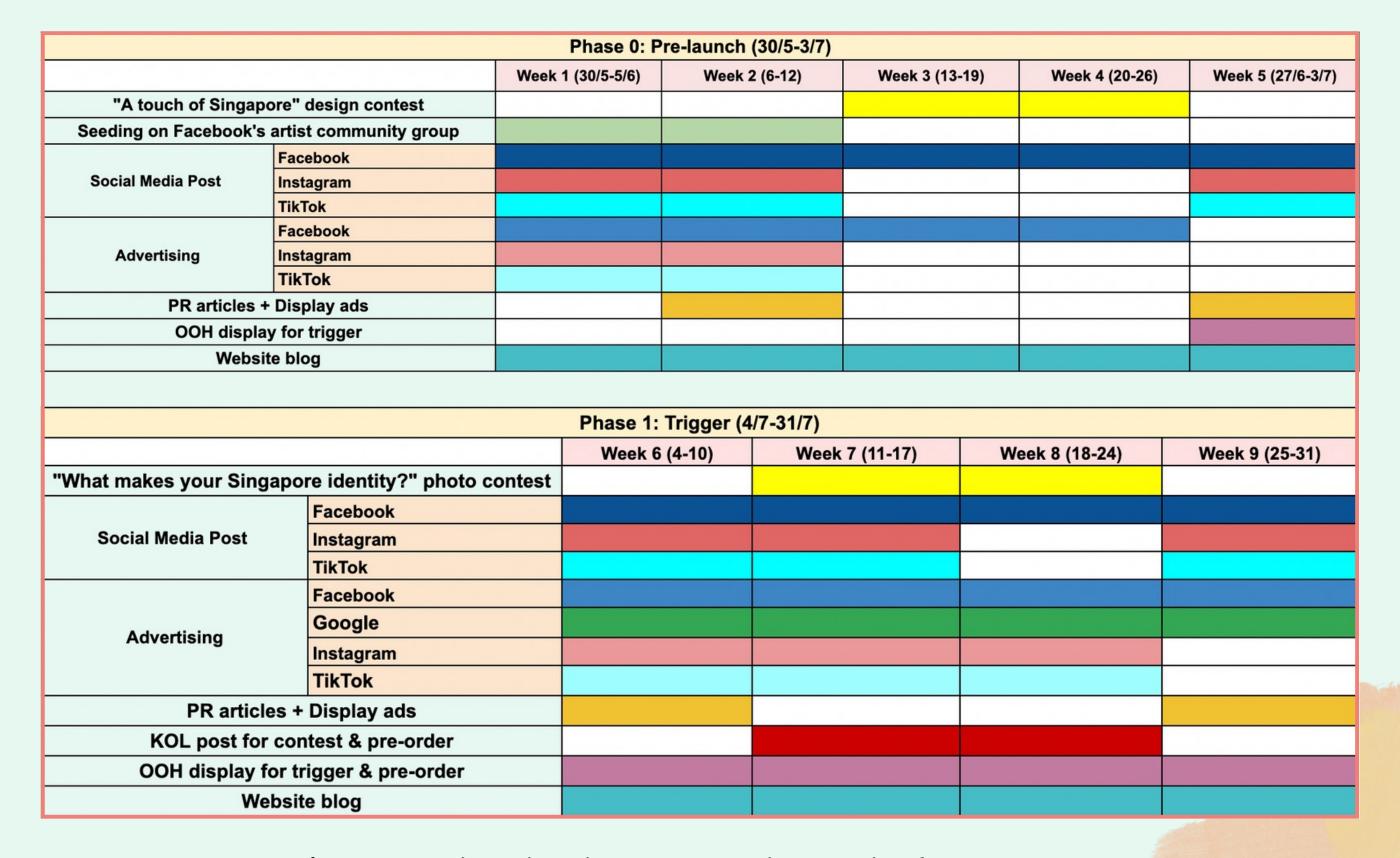
(Napoleon Cats n.d.)

(Statista 2021)

(Start IO 2021)

Appendix 9: Number of social media users in Singapore (Facebook, Instagram & TikTok) by age and gender

APPENDIX 10. DETAILED TIMELINE & SUPPORTING TACTICS



APPENDIX 10. DETAILED TIMELINE & SUPPORTING TACTICS

Phase 2: Engage (1/8-28/8)							
		We	ek 10 (1-7)	Week	(11 (8-14)	Week 12 (15-21)	Week 13 (22-28)
Grand opening	& Collection launch						
Art exhibition	& Check-in discount						
OOH displ	ay for pre-order						
KOL post	& offline event						
	Facebook						
Social Media Post	Instagram						
	TikTok						
	Facebook						
Advertising	Instagram						
	TikTok						
PR article	s + Display ads						
Website blog							
		Phas	e 3: Amplify (29	9/8-2/10)			
		Week 14 (29/8-4	/9) Week	15 (5-11)	Week 16 (12-	18) Week 17 (19-25)	Week 18 (26-2/10)
Ethical pu	ırchase						
Garage	sale						
	Facebook						
Social Media Post Instagram							
	TikTok						
	Facebook Instagram			1			
	TikTok						
PR articles + Display ads							
Website							

APPENDIX 11. DETAILED BUDGET FOR BRAND LAUNCH

Onlin	e Actitivities	Cost per unit (SGD)	Unit	No.	Estimated Cost (SGD)
	The Strait Times	12,280	article	2	24,560
	Female	6,500	article	2	13,000
PR Articles	Men's Folio	6,150	article	4	24,600
	Weekender	5,000	article	4	20,000
	Buro	4,550	article	4	18,200
Category Subtotal					100,360
	The Strait Times	11,490	week	4	45,960
	Weekender	4,400	week	4	17,600
Display Ads	Men's Folio	4,680	week	4	18,720
	Buro	3,410	week	4	13,640
	Female	4,950	week	4	19,800
Category Subtotal					115,720
	Facebook Ads	7.80	1000 impressions	8,000,000	62,400
Social Media Channels	Instagram Ads	8.08	1000 impressions	4,000,000	32,320
	Google Ads	5.00	1000 impressions	8,000,000	40,000
	TikTok Ads	1,000	day	91	91,000
Category Subtotal					225,720
	Contestant's shoppping voucher	10	voucher	3500	35,000
	New collection gift	30	piece	30	900
Facebook Photo Contest	My Naked Bar 'Surprise Me' soap	11.5	soap bar	100	1,150
	AirPod Pro	379	item	10	3,790
	iPhone 12 Pro Max	1,790	phone	5	8,950
Category Subtotal					49,790

APPENDIX 11. DETAILED BUDGET FOR BRAND LAUNCH

Facebook Design Contest	Champion	2,500	prize	1	2,500	
	1st runner-up	2,000	prize	1	2,000	
	2nd runner-up	1,500	prize	1	1,500	
Category Subtotal	Category Subtotal					
	Shiuan	8,500	photo	3	25,500	
Influencer Marketing	Nicole Alexa Choo	7,900	photo	3	23,700	
Influencer Marketing	Tosh Rock	6,000	photo	3	18,000	
	Micro Influencers	1,500	3 photos/ person	30	45,000	
Category Subtotal					112,200	

	609,790	SGD	
TOTAL ONLINE BUDGET	439,049	USD	
	10,098,122,400	VND	

APPENDIX 11. DETAILED BUDGET FOR BRAND LAUNCH

Offlir	ne Activities	Cost per unit (SGD)	Unit	No.	Estimated Cost (SGD)
	Mass Rapid Transit signage	22,400	month	1.5	33,600
OOH Displays	Digital screen 6 hours/day	90,000	month	1.5	135,000
	Elevator 6 hours/day	60,000	month	1.5	90,000
Category Subtotal					258,600
Offline store decorations	Art exhibition decoration	5,000	week	2	10,000
and activities	Garage Sale	30	shirt	450	13,500
Category Subtotal					23,500
New collection release -	Apparel production cost	20	piece	4000	80,000
The Singapore Mosaic	Design cost	4,000	month	2	8,000
Category Subtotal					88,000
	Jade Rasif	12,700	guest	1	12,700
Influencer Marketing	Shiuan	11,250	guest	1	11,250
	Tosh Rock	9,000	guest	1	9,000
	Micro Influencers	1,000	guest	30	30,000
Category Subtotal	62,950				

Appendix 11:
Detailed budget for
BOO's brand launch

		_
	433,050	SGD
TOTAL OFFLINE BUDGET	311,796	USD
	7,171,308,000	VND
	4	A CONTRACTOR
TOTAL (online + offline activities)	1,042,840	SGD
Contingency Cost	120,000	SGD
	1,162,840.00	SGD
TOTAL BUDGET (including contingency cost)	837,244.80	USD
	19,256,630,400.00	VND

APPENDIX 12. KPIS' INDUSTRY BENCHMARKS & RATIONALES

Metrics	KPIs	Benchmarks/Rationale
CTR of Facebook	15%	Facebook benchmark on 2022: ~10% (Albright 2022)
CTR of Instagram	6.70%	Instagram benchmark on 2022 ~ 5% (Flick 2022)
CTR of TikTok	5%	Tiktok benchmark on 2020: 3% (Vaeth 2020)
CTR Google ads	7%	GG benchmark on 2022 ~ 6.19% (Chaffey 2022)
Positive social sentimental	83%	Positive sentimental benchmark on 2019: 80% (Barba 2019)
Instagram engagement	8.00%	Instagram benchmark on 2021 ~7.7% (Gothivarekar 2021)
TikTok engagement	9%	Tiktok benchmark on 2020 ~7%(Vaeth 2020)
Facebook engagement	13%	Facebook benchmark on 2022: ~10% (Aamplify n.d.)
Sales conversion rate offline	4.20%	Benchmark: 4% (Adoric 2022)
Sales conversion rate online	2.63%	Benchmark: 2% (Bigcommerce n.d.)
Number of physical store visitors	480	120,000 visitors per day with 251 stores (Texere 2020)





Many Cultures, One Identity

THANK YOU